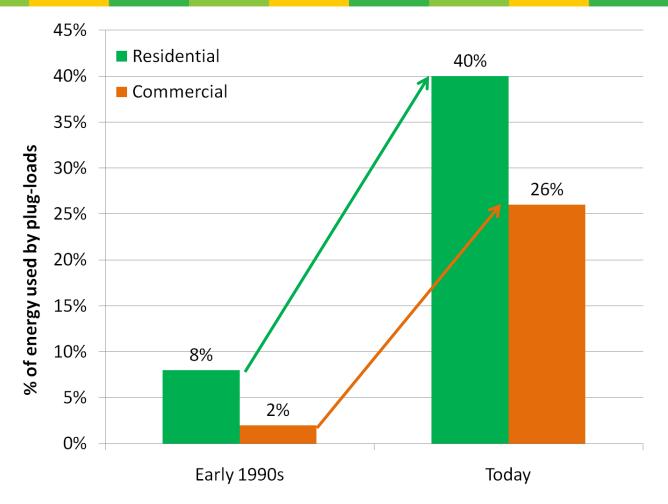
## ThinkEco, Inc.

- NYC-based energy-efficiency company founded in 2008
- Focus on big/growing source of energy waste in offices and homes – plug-loads



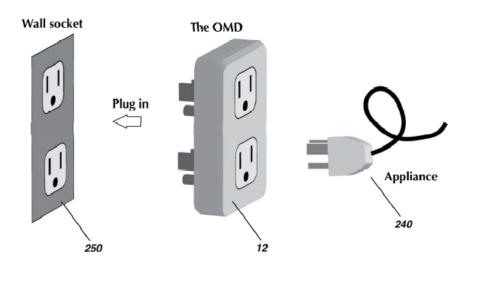


## Huge surge in plug-load use





## It all started with an idea...



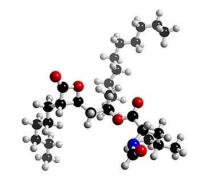
Wouldn't something like this be an easy way to save energy?



# The founding team



Fundamental math and science research



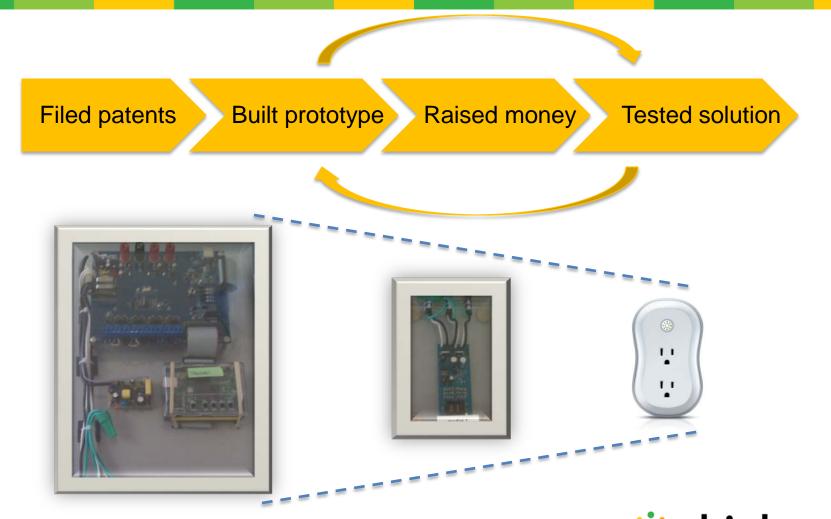


In-silico drug discovery research at start-up Consumer advertising and marketing

Not afraid to build anything from scratch Experience commercializing machine learning technologies Knowledge of how to launch successful products



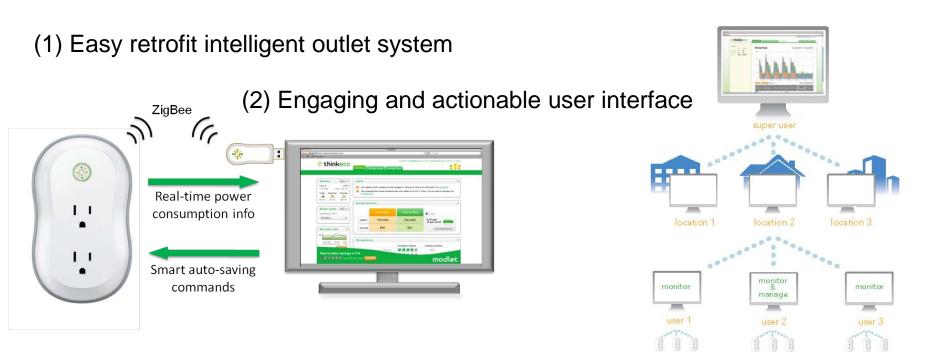
#### The journey



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# Scalable energy management solution with minimal new infrastructure



(3) With scalable client-server architecture



# User experience fits into existing routines

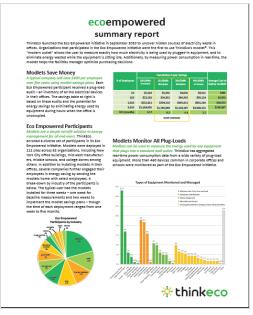


#### And introduces no new power hogs into the home or office



# Launched commercially this spring





Regulatory approval

Usage in >100 sites averaged a payback period of 6-9 months



Conducting large-scale deployments



# Launched EE and DR study with Con Edison



| Thank you for participating  | Here's wi | hat to exp | ect durin | ng ti |
|--|-----------|------------|-----------|-------|
|  | June      | July       | August    | Se    |
| Monitor  |           |            |           |       |
| <ul> <li>track energy consumption by each<br/>window A/C sailt on your computer</li> </ul>     |           |            |           |       |
| <ul> <li>receive updates on your A/C's<br/>performance compared to others</li> </ul>           |           |            |           |       |
| Control  |           |            | -         | -     |
| <ul> <li>use your remote to create a set point<br/>for your window A/C to keep cool</li> </ul> |           |            |           |       |
| <ul> <li>control your window A/C from your<br/>smartphone or computer</li> </ul>               |           |            |           |       |
| Demand Response  |           |            |           |       |
| <ul> <li>opt in to receive demand response<br/>signals from ConEdison that reduce</li> </ul>   |           |            |           |       |
| your window A/C energy use when<br>energy demand is highest                                    |           |            | 16        | ٦.    |

Study design postcard



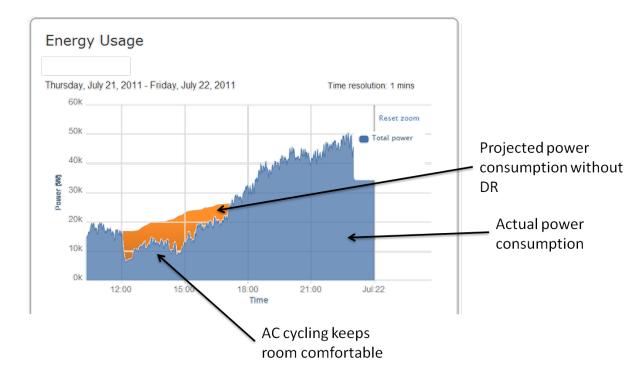
x 1-5 depending on number of ACs





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# DR impact was significant



"I know that the program is over but we were so impressed with the modlet, we were wondering if there was anyway to get hold of another one"

100% of post-study survey respondents said they would like to participate in the same study next summer



# Getting ready for retail







# Market is ready

#### David Pogue's Top CES picks





Hot Tech Gadgets

of 2011

- 1) Motorola Atrix
- 2) Samsung Galaxy Tab
- 3) ThinkEco Modlet
- 4) Panasonic 3D camcorder
- 5) Casio Tryx





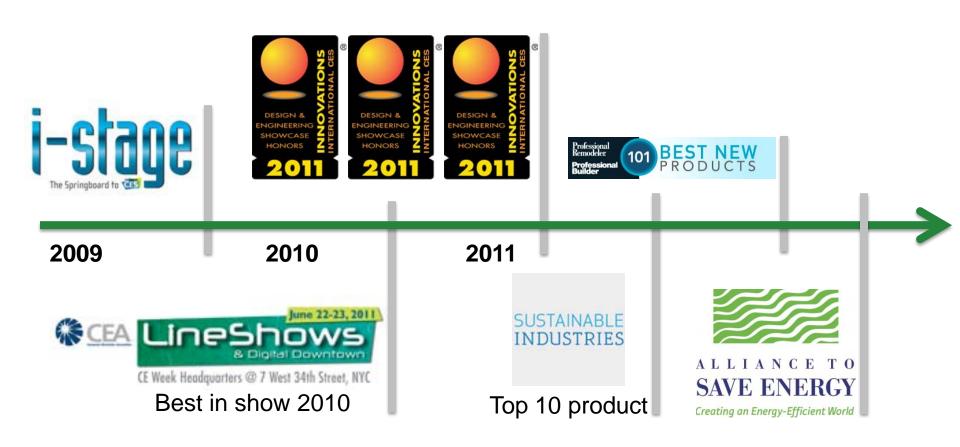
NBC Today Show 12/29/10



CBS Early Show 1/8/11

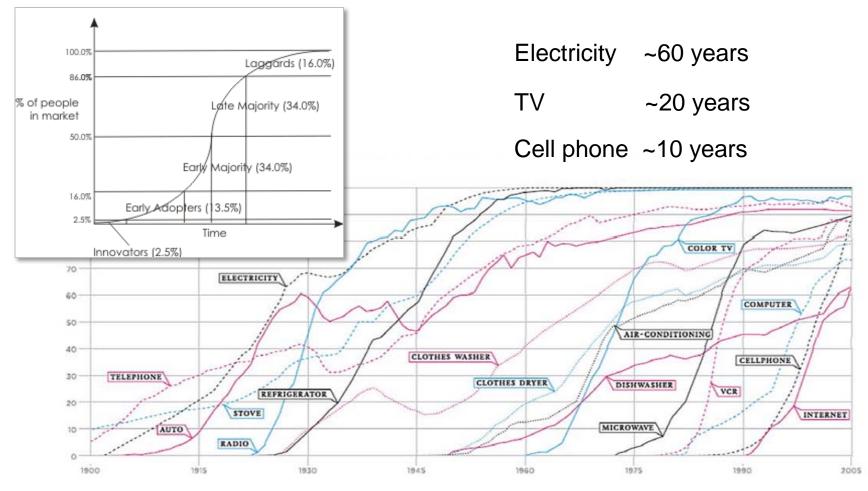


## Received multiple awards along the way





## Product adoption can take a long time





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# Appropriately Framing the Question

#### Problem: Overwhelm



**Result:** Non-decisions Selective focus by viewers



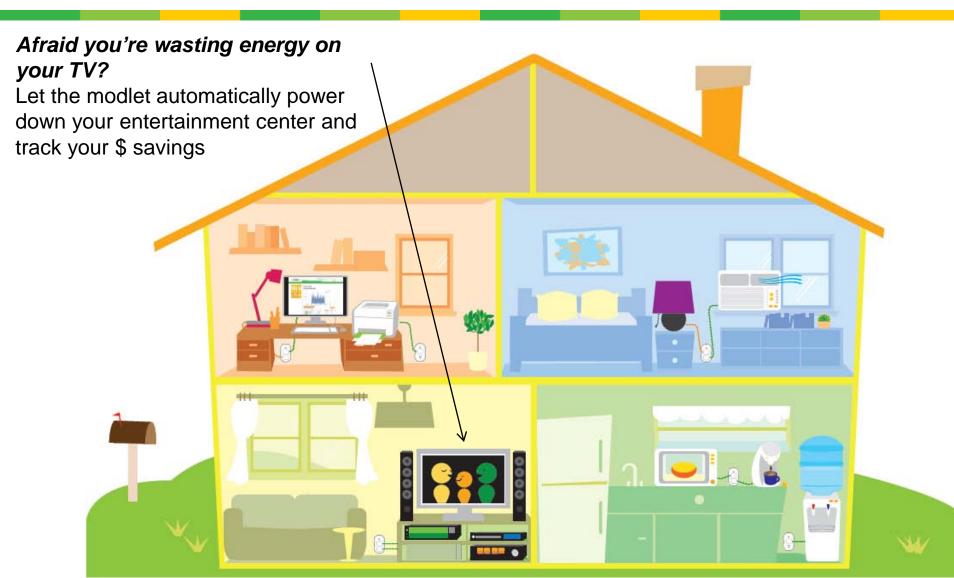
**Result:** Excellent execution, i.e., decision making Problem: Overlook



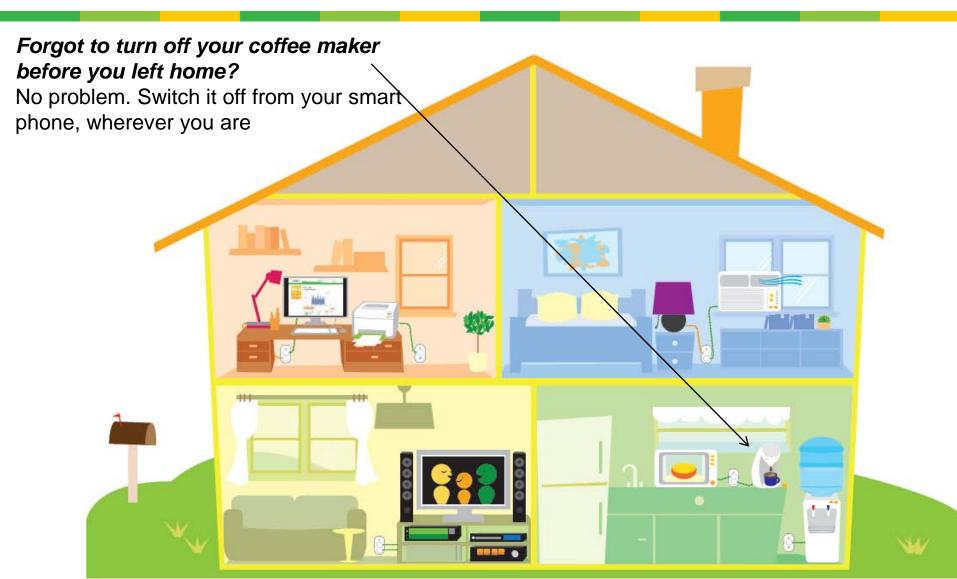
Results: Not seeing what's relevant Right answer, wrong question



#### Modlet automates energy savings



### Modlet gives you smart home control



#### Modlet empowers new ways to use energy

